

## PAUL, WEISS, RIFKIND, WHARTON &amp; GARRISON LLP

1285 AVENUE OF THE AMERICAS  
NEW YORK, NEW YORK 10019-6064

TELEPHONE (212) 373-3000

LLOYD K. GARRISON (1946-1991)  
RANDOLPH E. PAUL (1946-1956)  
SIMON H. RIFKIND (1950-1995)  
LOUIS S. WEISS (1927-1950)  
JOHN F. WHARTON (1927-1977)

UNIT 3601, OFFICE TOWER A, BEIJING FORTUNE PLAZA  
NO. 7 DONGSANHUAN ZHONGLU  
CHAOYANG DISTRICT  
BEIJING 100020  
PEOPLE'S REPUBLIC OF CHINA  
TELEPHONE (86-10) 5828-6300

12TH FLOOR, HONG KONG CLUB BUILDING  
3A CHATER ROAD, CENTRAL  
HONG KONG  
TELEPHONE (852) 2846-0300

WRITER'S DIRECT DIAL NUMBER

(212) 373-3506

WRITER'S DIRECT FACSIMILE

(212) 492-0506

WRITER'S DIRECT E-MAIL ADDRESS

mfalcone@paulweiss.com

TORONTO-DOMINION CENTRE  
77 KING STREET WEST, SUITE 3100  
P.O. BOX 226  
TORONTO, ONTARIO M5K 1J3  
TELEPHONE (416) 504-0520

2001 K STREET, NW  
WASHINGTON, DC 20006-1047  
TELEPHONE (202) 223-7300

500 DELAWARE AVENUE, SUITE 200  
POST OFFICE BOX 32  
WILMINGTON, DE 19899-0032  
TELEPHONE (302) 655-4410

MATTHEW W. ABBOTT  
ALLAN J. ARFFA  
ROBERT A. ATKINS  
DAVID J. BALL  
JOHN F. BAIGHMAN  
LYNN B. BAYARD  
DANIEL J. BELLER  
CRAIG A. BENSON  
MITCHELL L. BERG  
MARK S. BERGMAN  
BRUCE BIRENBOIM  
H. CHRISTOPHER BOEHNING  
ANGELO BONVINO  
JAMES L. BROCHIN  
RICHARD J. BRONSTEIN  
DAVID W. BROWN  
SUSANNA M. BUERGEL  
PATRICK S. CAMPBELL\*  
JESSICA S. CAREY  
JEANETTE K. CHAN  
YVONNE Y. F. CHAN  
LEWIS R. CLAYTON  
JAY COHEN  
KELLEY A. CORNISH  
CHRISTOPHER J. CUMMINGS  
CHARLES E. DAVIDOW  
DOUGLAS R. DAVIS  
THOMAS V. DE LA BASTIDE III  
ARIEL J. DECKELBAUM  
ALICE BELISLE EATON  
ANDREW J. EHRLICH  
GREGORY A. EZRING  
LESLIE GORDON FAGEN  
MARC FALCONE  
ROSS A. FIELDSTON  
ANDREW C. FINCH  
BRAD J. FINKELSTEIN  
BRIAN P. FINNEGAN  
ROBERTO FINZI  
PETER E. FISCH  
ROBERT C. FLEDER  
MARTIN FLUMENBAUM  
ANDREW J. FOLEY  
HARRIS B. FREIDUS  
MANUEL S. FREY  
ANDREW L. GAINES  
KENNETH A. GALLO  
MICHAEL E. GERTZMAN  
ADAM M. GIVERTZ  
SALVATORE GOGLIORMELLA  
ROBERT D. GOLDBAUM  
NEIL GOLDMAN  
ERIC GOODISON  
CHARLES H. GOOGE, JR.  
ANDREW G. GORDON  
UDI GROFMAN  
NICHOLAS GROOMBRIDGE  
BRUCE A. GUTENPLAN  
GAINES GWATHMEY, III  
ALAN S. HALBRIN  
JUSTIN G. HAMIL  
CLAUDIA HAMMERMAN  
GERARD E. HARPER  
BRIAN S. HERMANN  
ROBERT M. HIRSH  
MICHELE HIRSHMAN  
MICHAEL S. HONG  
DAVID S. HUNTINGTON  
LORETTA A. IPPOLITO  
JAREN JANGHORBANI  
MEREDITH J. KANE

ROBERTA A. KAPLAN  
BRAD S. KARP  
PATRICK N. KARSNITZ  
JOHN C. KENNEDY  
BRIAN KIM  
ALAN W. KORNBERG  
DANIEL J. KRAMER  
DAVID K. LAKHDIR  
STEPHEN P. LAMB\*  
JOHN E. LANGE  
DANIEL J. LEFFELL  
XIAOYU GREG LIU  
JEFFREY D. MARELL  
MARCO V. MASOTTI  
EDWIN S. MAYNARD  
DAVID W. MAYO  
ELIZABETH R. MCCOLM  
MARK F. MENDELSON  
WILLIAM B. MICHAEL  
TOBY S. MYERSON  
CATHERINE NYARADY  
JANE B. O'BRIEN  
ALEX YOUNG K. OH  
BRAD R. OKUN  
KELEY D. PARKER  
MARC E. PERLMUTTER  
VALERIE E. RADWANER  
CARL L. REISNER  
WALTER G. RICCIARDI  
WALTER RIEMAN  
RICHARD A. ROSEN  
ANDREW N. ROSENBERG  
JACQUELINE P. RUBIN  
RAPHAEL M. RUSSO  
JEFFREY D. SAFERSTEIN  
JEFFREY B. SAMUELS  
DALE M. SARRO  
TERRY E. SCHIMEK  
KENNETH M. SCHNEIDER  
ROBERT B. SCHUMER  
JAMES H. SCHWAB  
JOHN M. SCOTT  
STEPHEN J. SHIMSHAK  
DAVID R. SICULAR  
MOSES SILVERMAN  
STEVEN SIMKIN  
JOSEPH J. SIMONS  
MARILYN SOBEL  
AUDRA J. SOLOWAY  
SCOTT M. SONTAG  
TARUN M. STEWART  
ERIC ALAN STONE  
AIDAN SYNNOTT  
ROBYN P. TARNOSKY  
MONICA K. THURMOND  
DANIEL J. TOAL  
LIZA M. VELAZQUEZ  
MARIA T. VULLO  
ALEXANDRA M. WALSH\*  
LAWRENCE G. WEE  
THEODORE V. WELLS, JR.  
BETH A. WILKINSON  
STEVEN J. WILLIAMS  
LAWRENCE I. WITDORCHIC  
MARK B. WLAZLO  
JULIA MASON WOOD  
JORDAN E. YARETT  
KAYE N. YOSHINO  
TONG YU  
TRACEY A. ZACCONE  
T. ROBERT ZOCHOWSKI, JR.

\*NOT ADMITTED TO THE NEW YORK BAR

July 18, 2014

By ECF

Honorable Vincent L. Briccetti  
United States District Court for the Southern District of New York  
United States Courthouse  
300 Quarropas Street, Room 360  
White Plains, NY 10601

Re: *International Business Machines Corporation v. Jeffrey Doyle*,  
Case No. 14-CV-5072 (VLB) (S.D.N.Y.)

Dear Judge Briccetti:

We write on behalf of plaintiff IBM in response to Defendant's letter to the Court dated June 17, 2014 ("Defendant's Letter").

IBM was ready to start its document production on Sunday, July 13, 2014, and after the parties resolved certain technical issues, IBM commenced its production early on Monday July 14. IBM made the bulk of its production on Tuesday, July 15. IBM's provided documents directly related to its application for a preliminary injunction, including internal IBM presentations, competitive analyses, deal logs, acquisition pipelines, divestiture lists, and M&A strategy reports, all showing the trade secrets known to Defendant and that Defendant would inevitably use in his role as head of M&A at Accenture.

PAUL, WEISS, RIFKIND, WHARTON &amp; GARRISON LLP

Honorable Vincent L. Briccetti

2

The most striking omission from Defendant's Letter is any consideration given to the appropriate scope of discovery at this stage of the litigation. On July 8, 2014, the Court granted IBM's application for a temporary restraining order enjoining Defendant from starting work at Accenture (the "TRO") and scheduling a preliminary injunction hearing (the "PI Hearing") for July 22, which the Court later re-scheduled for July 29. The Court also ordered Defendant to serve his papers in opposition to IBM's motion by July 17 (today), and subsequently moved that date to July 24. This schedule clearly demanded reasonable self-restraint in discovery.

Apparently indifferent to what reasonably could be done in the time available for discovery, Defendant, on July 9, served 40 document requests, and the very next day, on July 10, Defendant served an additional 15 document requests, for a total of 55 sweeping document requests, 37 of which demanded "all documents" concerning broadly defined topics. Collectively, these 55 requests call for a voluminous, full-scale document production. Indeed, on Sunday, July 13, counsel for Doyle asked me to estimate the size of our pending production because she was concerned that IBM might produce "a million documents."

The scope of Defendant's document requests would have been objectionable even if Defendant had propounded them in the course of full-blown pre-trial discovery. As discovery related to a one-day preliminary injunction hearing on 3 weeks' notice, at which IBM must show "a likelihood of success on the merits," the scope of Defendant's document requests are unreasonably excessive. For example, in *Irish Lesbian and Gay Organization v. Giuliani*, 918 F.Supp. 728 (S.D.N.Y. 1996), this court rejected "broadside" discovery requests that were "not reasonably tailored to the time constraints under which both parties must proceed or to the specific issues that will have to be determined at the preliminary injunction hearing." 918 F. Supp. at 731; see also *Dimension Data North America, Inc. v. NetStar-I, Inc.*, 226 F.R.D. 528, 532 (E.D.N.C. 2005) (finding discovery requests for "all documents" pertaining to various subjects outside the scope of the complaint "overly broad" and "not narrowly tailored to obtain information relevant to a preliminary injunction determination").

Defendant also seems to be ignoring that the issues to be litigated at the preliminary injunction hearing are quite focused: Whether Mr. Doyle knows and will inevitably use valuable IBM trade secrets by virtue of his Corporate Development job at IBM and the new Corporate Development job he seeks to take at Accenture. This preliminary injunction motion is not, as Defendant's Letter suggests, about how IBM deals with other executives or IBM's agreements with other executives, whether other former executives who left IBM inflicted harm on IBM, or the other subjects about which Defendant now asks the Court to compel document production.

PAUL, WEISS, RIFKIND, WHARTON &amp; GARRISON LLP

Honorable Vincent L. Briccetti

3

1. Defendant's Document Requests Concerning Non-Competition  
Agreements Between IBM and *Other* IBM Executives

IBM has not refused to provide discovery concerning its protection of the company's confidential information that Doyle knows. Defendant's Letter does not mention that IBM agreed to produce documents, subject to its objections, in response to Defendant's Request No. 31, which asks for documents "evidencing IBM's efforts to protect trade secrets or confidential information allegedly *provided to Doyle*." IBM also agreed to produce documents, subject to its objections, in response to Defendant's Request No. 32, which asks for documents "related to IBM's policies and procedures concerning trade secrets and/or confidential information which IBM has *provided to Doyle* . . . ."

IBM has, however, objected to producing documents in response to a series of requests about *other* IBM executives -- *i.e.*, documents unrelated to the preliminary injunction motion. In three pairs of these document requests—Request Nos. 4-5, 8-9, and 12-13 of Defendant's First Document Requests—Defendant seeks to discover the names of IBM personnel *other than Doyle* who have knowledge of confidential merger and acquisition ("M&A") information (in most cases not even limited to the same information possessed by Defendant) and whether each of those other individuals entered into a non-competition agreement with IBM. In addition, IBM objects to producing documents in response to Request No. 18 of Defendant's First Document Requests, in which Defendant seeks documents showing whether each of 12 named individuals other than Doyle has a non-competition agreement with IBM and to Request No. 19 of Defendant's First Document Requests, in which Defendant seek separation or settlement agreements between IBM and each of three other former IBM employees.

The case law shows that on a preliminary injunction motion, the "reasonableness of the clause must be measured by *the circumstances and the context in which enforcement is sought*." *Lumex, Inc. v. Highsmith*, 919 F.Supp. 624, 635 (E.D.N.Y. 1996) (emphasis added); *Gelder Medical Group v. Webber*, 41 N.Y.2d 680, 685, 394 N.Y.S.2d 867, 871, 363 N.E.2d 573, 577 (1977) (same); *see also Int'l Bus. Machs. v. Visentin*, No. 11 Civ. 399(LAP), 2011 WL 672025, at \*22 and n.7 ("Because the reasonableness of IBM's Noncompetition Agreement is determined on a case-by-case basis, the Court does not and cannot address the validity of the Noncompetition Agreement under New York law generally.") (citing *Ticor Title Ins. Co. v. Cohen*, 173 F.3d 63, 70 (2d Cir. 1999)).

Even if the circumstances of executives other than Doyle were relevant, the wide-sweeping discovery sought here would invite a host of satellite litigations to determine whether those other circumstances were comparable to Doyle's -- *e.g.*, the *precise* nature, breadth and depth of each other employee's knowledge of trade secrets, job responsibilities at IBM, prospective job responsibilities at the proposed new employer, and the extent and nature of competition between IBM and the other employer.

PAUL, WEISS, RIFKIND, WHARTON &amp; GARRISON LLP

Honorable Vincent L. Briccetti

4

As the Court already observed about the *Visentin* decision, all those other circumstances are not helpful in deciding the matter of Mr. Doyle.

The Court likewise should reject Defendant's demand in Request No. 4 of its Second Requests for "all transcripts of prior testimony of any IBM current and former employees who have testified in actions filed by IBM seeking to enforce non-competition agreements since 2008." Testimony given in other cases concerning other employees at other times has no probative value here.

2. Defendant's Document Request Concerning Dave Johnson

The Court should reject Defendant's demand for documents concerning "the harm, if any, to IBM caused by the departure of David Johnson" in Request No. 5 of Defendant's Second Set of Document Requests. This request literally seeks to re-litigate a case about a different IBM executive (Johnson), who went to a different competitor (Dell) focused on a different line of business (computer hardware) five years ago. Proving (or even disproving) the competitive injury caused by Mr. Johnson is not probative of whether Mr. Doyle's move to Accenture today will cause such harm.

3. Defendant's Demand for IBM Form Non-Compete Agreements

Request No. 40 of Defendant's First Set of Document Requests calls for all forms of non-competition agreements that IBM has used since January 1, 2011 -- *i.e.*, the agreements Doyle did *not* sign, are *not* the basis of IBM's motion, and are *not* sought to be enforced here. These documents do not, as Doyle contends, relate to the legitimacy of IBM's business interests in this case and the sufficiency of IBM's efforts to protect its confidential information and trade secrets.

4. IBM Conducted a Reasonable Document Search and Review Process

Defendant grossly misrepresents both IBM's written responses and objections to Defendant's Document Requests and the discussion that took place on July 16 during the meet-and-confer between counsel. First, in each instance in which IBM responded that it would produce documents responsive to one of Defendants' Document Requests, IBM expressly stated that it would do so subject to its clearly stated General and Specific Objections -- including that it would produce responsive documents "sufficient to show." Defendant's suggestion that defense counsel first learned that IBM was producing subject to its objections during the meet-and-confer is untrue. Second, IBM's General and Specific Objections make clear that IBM was objecting to the overbreadth of the Document Requests, Defendant's unreasonable demands for "all" concerning each topic, rather than "documents sufficient to show the pertinent information," and, specifically, Defendant's failure "to allow reasonable time for compliance." Thus, Defendant's suggestion that it was misled to believe IBM would search for and produce *all* responsive documents is not the case.

PAUL, WEISS, RIFKIND, WHARTON &amp; GARRISON LLP

Honorable Vincent L. Briccetti

5

As we explained during the meet-and-confer, IBM adopted a document search and review procedure intended to locate and produce such responsive documents as IBM reasonably could locate and produce on the expedited schedule for discovery related to the PI Hearing. IBM did not choose a methodology to filter its document production. Defense counsel asked questions about this process during the meet-and-confer teleconference that ended shortly after 3:00 p.m. on Wednesday, July 16. We were finalizing our written answers to those questions when we received Defendant's Letter shortly after 2:00 p.m. on Thursday. We, nonetheless, emailed the information to defense counsel at 2:42 p.m. We explained that IBM identified certain custodians likely to have responsive documents, and asked those custodians to supply responsive documents. The documents were reviewed by counsel for responsiveness, privilege, and confidentiality designations. IBM also included electronic searches to cull down and select from the documents on the IBM laptop computer that Defendant used during his IBM employment. We provided defense counsel with a list of custodians who were asked for documents, a list of search terms used to search the laptop issued to Defendant, and other information. In sum, we provided information ample to address Defendant's inquiries.

Defendant, however, waited until 5:58 a.m. today to respond with 15 sets of additional questions (about 30 questions overall). With an apology for burdening the Court with additional documents, we have included that email correspondence (5 pages) with this letter in support of our request for the Court's protection from Defendant's harassment of IBM and its counsel. Declaring that our response to Defendant's inquiries during the meet-and-confer "raises more questions than it answers," Defendant appears intent on multiplying and protracting the discovery disputes *ad infinitum*. We ask, therefore, for a protective order relieving IBM from having to respond to Defendant's continuing questioning of the sufficiency of IBM's document production.

As stated in my letter to the Court yesterday, if Your Honor wishes to have a hearing on these issues, counsel for IBM is available all day.

Respectfully submitted,

  
Marc Falcone